(Stock Code: 0017) List of Directors and their Role and Function

The members of the board of Directors ("Board") of New World Development Company Limited (新世界發 展有限公司) are set out below:

Executive Directors

Dr. Cheng Kar Shun, Henry GBM GBS (Chairman)

Dr. Cheng Chi Kong, Adrian JP (Executive Vice-chairman and General Manager)

Mr. Cheng Chi Heng (Responsible for finance)

Ms. Cheng Chi Man, Sonia (Responsible for hotel and project management businesses)

Mr. Sitt Nam Hoi (Responsible for Hong Kong projects)

Non-executive Directors

Mr. Doo Wai Hoi, William JP (Non-executive Vice-chairman)

Mr. Cheng Kar Shing, Peter

Ms. Ki Man Fung, Leonie GBS SBS JP

Independent Non-executive Directors

Mr. Yeung Ping Leung, Howard

Mr. Cha Mou Sing, Payson JP

Mr. Cha Mou Zing, Victor (Alternate director to Mr. Cha Mou Sing, Payson)

Mr. Ho Hau Hay, Hamilton

Mr. Lee Luen Wai, John BBS JP

Mr. Liang Cheung Biu, Thomas

Mr. Ip Yuk Keung

The membership information of Board committees on which each Board member serves is set out below:

| | Audit Committee | Remuneration Committee | Nomination Committee | Executive Committee | Sustainability Committee |
|------------------------------|--------------------|---------------------------|-------------------------|------------------------|-----------------------------|
| Dr. Cheng Kar Shun, Henry | - | M | С | С | - |
| Dr. Cheng Chi Kong, Adrian | - | - | - | M | С |
| Mr. Cheng Chi Heng | - | - | - | M | - |
| Ms. Cheng Chi Man, Sonia | - | - | - | M | - |
| Mr. Sitt Nam Hoi | - | - | - | М | M |
| Mr. Yeung Ping Leung, Howard | M | M | - | - | - |
| Mr. Cha Mou Sing, Payson | M | M | - | - | M |
| Mr. Ho Hau Hay, Hamilton | M | С | - | - | - |
| Mr. Lee Luen Wai, John | С | M | М | - | - |
| Mr. Liang Cheung Biu, Thomas | M | - | М | - | - |
| Mr. Ip Yuk Keung | M | - | M | - | М |

Notes:

Chairman of the relevant Board committees C Member of the relevant Board committees

Hong Kong, 1 April 2020